



President Ann Weaver Hart's Accomplishments

Since President Ann Weaver Hart took office in November of 2012, the following is a highlight list of her accomplishments:

- Never Settle: UA's first strategic academic and business plan
- 30-year \$1B Banner Deal: UA gets a preeminent clinical partner and tens of millions of dollars for medical education and research. Tucson gets a new hospital and outpatient clinic.
- Launched several research centers including, Defense and Security Research Institute, Center for Regional Food Studies, Transportation Research Institute, Center for University Education Scholarship and eight new research centers in health sciences.
- Increased Research Activity - increased number of awards and total research expenditures
- More large scale multidisciplinary research activity. UA won 77% more new awards compared to onset of Never Settle.
- Buildings and Renovations
 - All Capital Projects: \$1.04 billion
 - Major Capital Projects: \$711 million,
 - Health Sciences Education Building: \$135 million
 - McKale Center Renovation: \$80 million
 - Biomedical Sciences Partnership Building in Phoenix, Opened Feb/Mar 2017: \$136 million
 - Old Main renovation: We nearly lost this iconic building: \$13 million
 - Bio Sciences Research Laboratory in Tucson with anticipated completion in the spring/summer of 2018: \$107 million
 - Health Sciences Innovation Building in Tucson, anticipate completion in the spring/summer of 2019: \$165 million
 - Others of note:
 - ENR2 construction: This building is a showcase for environmental ethic: A Platinum LEED building is the home for environmental sciences
 - Lowell-Stevens Football Facility
- Guaranteed Tuition: Working with administration, student leaders and faculty, the UA moved quickly to create a Guaranteed Tuition Plan that locks in tuition and fees for eight semesters and allows families to plan financially and encourages students to graduate in four years.
- First Employee Raises since 2007 in 2013 and now 2016, with a commitment for 2017 and 2018: Done in consultation with student leaders who agreed that the university needed to invest in its people and achieved through internal reallocations.

- Arizona Now completed at \$1.59B, two years ahead of schedule; Most successful university capital campaign in the state. Reorganization of the entire development enterprise to double fundraising.
- 100% Engagement: Student experiential learning program now shows up on transcripts, university formalizes the concept (office in the Union ground floor) and employers starting to take notice. Nearly 450 credit and non-credit experiences now certified. Career impact is high with 92% of employers rating UA grads as having skills needed for success, versus 23% from national survey of employers from graduates of all schools.
- Tech Launch Arizona: Hired the current leader, David Allen, who set a process for turning discoveries into inventions through patenting and licensing and then creating industry partnerships. Also, provided UA professors with commercialization criteria as incentives to the tenure and promotion process.

In the past year, Tech Launch Arizona:

- Received 213 invention disclosures from UA researchers
- Filed 99 provisional and 89 utility patents
- Granted 45 exclusive licenses and options for UA technologies
- Collected more than \$2.3 million in revenue from royalties and patent reimbursements for UA intellectual property
- Received a one-time settlement payment of \$2.3 million from a licensee for patent infringement, and
- Nurtured the launch of 12 startup companies
- UA Online: Developed UA's first online undergraduate degree program, which earned national recognition from US World & News Report the first year it was eligible. Now, 350 courses are available online. Plus, corporate partnerships for degree programs with major employers including GEICO, Cox Media, Salt River Project and Caterpillar.
- Enrollment, Retention, and Recruitment
 - Increased diversity -- since 2012, students from underserved and minority populations up from 39.5% to 42%
 - On campus enrollment increased 8.5% since 2012 (40,223 in 2012 to 43,625 in Fall 2016)
 - Transfer success and growth -- transfer class enrollment has grown by 11% (7% for in-state transfers) since 2012, despite statewide decline by 20%.
 - Transfer pathways for community college students have grown 1004% since 2012 (45 in 2012-13, nearly 500 in 2016-17).
- Athletics Personnel
 - Retention package for Sean Miller and Rich Rodriguez secured through support of anonymous philanthropic supporter
 - Hiring of Dave Heeke upon Greg Byrne's departure for Alabama
 - Hiring of Adia Barnes as head coach of Women's Basketball
 - Hired Jay Johnson as head coach of UA Baseball
- Budget restructuring: Implemented a fundamental budget redesign named Responsibility Centered Management (RCM) to create a performance and innovation-oriented culture